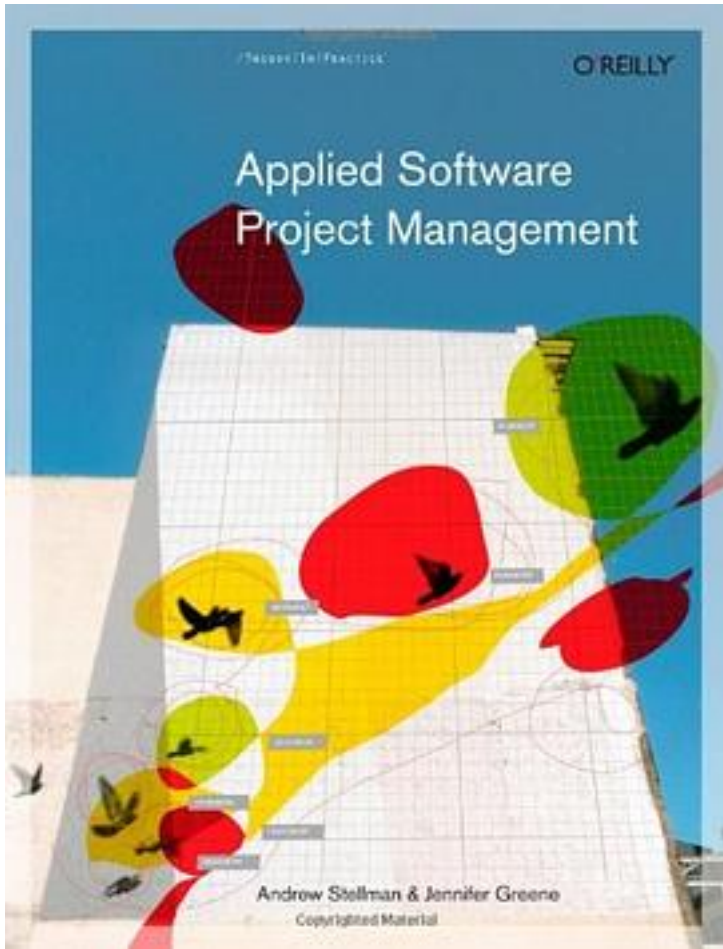


Applied Software Project Management



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著者:Andrew Stellman

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"If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you."
--Scott Berkun, Author of The Art of Project Management What makes software

projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In *Applied Software Project Management*, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: * Planning a software project * Helping a team estimate its workload * Building a schedule * Gathering software requirements and creating use cases * Improving programming with refactoring, unit testing, and version control * Managing an outsourced project * Testing software Jennifer Greene and Andrew Stellman have been building software together since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit <http://www.stellman-greene.com>.

作者介绍:

Jennifer Greene和Andrew Stellman从1998年起就一起进行软件开发。Andrew具有程序开发的背景并且管理过各种团队，包括需求分析师、设计师和开发人员。Jennifer具有软件测试的背景并且管理过各种团队，包括架构师、开发人员和测试人员。她还领导了多个大型的外包项目。他们两个人管理过软件开发的每个环节，并且在很多行业都有实际经验，包括金融、电信、媒体、非盈利性组织以及娱乐、自然语言处理、科研和学术机构。

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书评

买了这本书，但是还没有到手，买这本书的原因就是准备用用Dephi Estimation，翻了不少书，唯独这本有理论，有实践，不错。

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