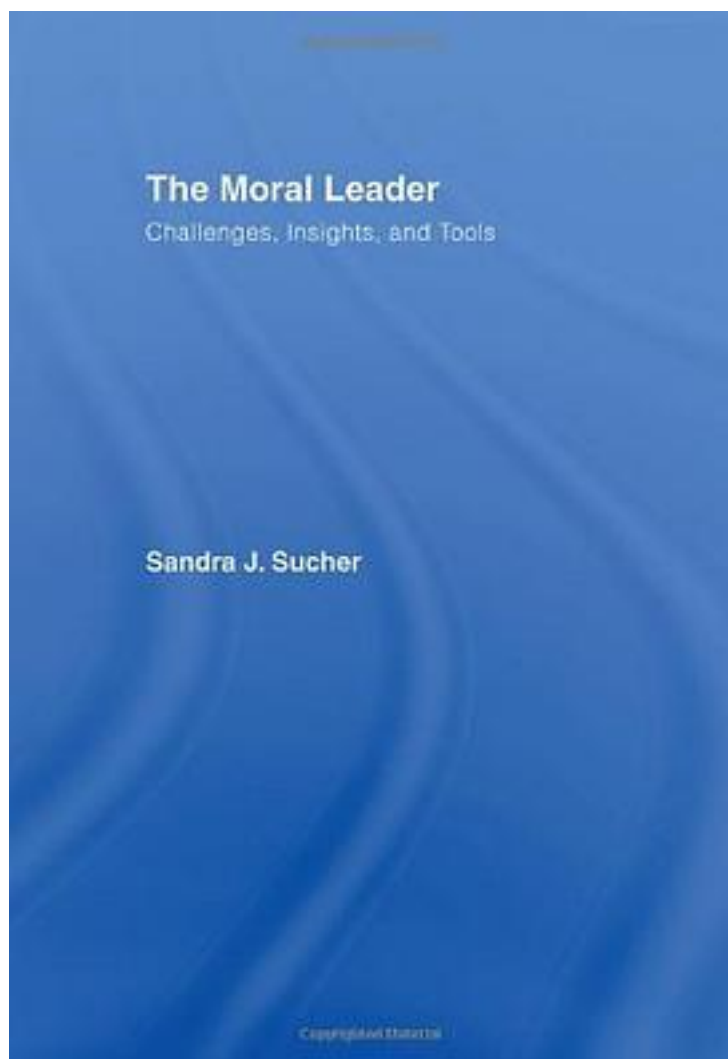


The Moral Leader



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Successful leaders -- at any level and in any arena -- are inevitably presented with moral and ethical choices. This unique and innovative textbook is designed to encourage students and managers to confront those fundamental moral challenges, to develop skills in moral analysis and judgment, and to come to terms with their own definition of moral leadership and how it can be translated into action. Drawing on the inspiration of major literary and historical figures such as Machiavelli, Conrad, Shackleton and Achebe, and based upon an impressive array of literary sources, including novels, plays, history and biography, the book centers on four questions implicitly asked of all leaders: What is the nature of a moral challenge? How do people 'reason morally'? How do leaders contend with the moral choices they face? How is moral leadership different from leadership in general? The Moral Leader is based upon the renowned course of the same name taught at Harvard Business School for over two decades. With an emphasis on decision-making and action, students learn to identify moral problems, to address them systematically, and to develop skills that aid them throughout their studies and their professional lives. At times challenging, insightful, and always illuminating, this book is essential reading for all serious students of leadership, management, business ethics or policy. Visit the companion website at www.routledge.com/textbooks/9780415400640

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