Death March



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Historically, all software projects have involved a certain degree of risk and pressure -- but many of the projects in today's chaotic business environment involve such intense pressure that they are referred to colloquially as "death-march" projects -- i.e., projects whose schedules are so compressed, and/or whose budgets, or resource (people) assignments are so constrained, that the only "obvious" way to succeed is for the entire team to work 16 hours a day, 7 days a week, with no vacations until the project is finished. While the corporate goal of such projects is to overcome impossible odds and achieve miracles, the personal goal of the project manager and team members often shrinks down to mere survival: keeping one's job, maintaining some semblance of a relationship with one's spouse and children, and avoiding a heart attack or ulcer. This new and thoroughly-updated edition of Ed Yourdon's book takes into account many of the changes that have taken place in the more than six years since the publication of the first edition.

作者介绍:

Edward

Yourdon曾被选为软件行业最有影响力的十大杰出人物,而且被选入计算机名人堂,与 Charles Babbage、Seymour Cray、James Martin、Grace Hopper、Bill Gates并列。作为国际知名的咨询师之一,他撰写或与他人合著的著作多达25本,其中包括畅销书《Byte Wars》、《Managing High Intensity Internet Projects》和《Decline and Fall of the American Programmer》。他与朋友合作开发出了非常流行的Coad/Yourdon方法;参与创建了影响力巨大的Cutter Consortium Business Technology Council。

目录:

Death March_下载链接1_

标签

Management,

项目管理

软件工程

英文原版

Project

Programming

评论

中国很少有人读过此书,我看的也只是影印版。悲观的人看完本书,你会后悔进入软件行业。

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书评

台词控:

快乐在于能够长时间的为自己认为值得的事情努力工作,不管它是什么。一个人也许能够从照顾妻儿之中找到快乐,而另一个人则可能在打劫银行的犯罪行动中找到他,很可能还有人热衷于数年投身于没有明显成果的纯粹的研究工作之中。请注意每种情形的独特个性。任何两种情...

对项目管理不了解,因为随手从图书馆借了这本书。

与起来借来的书籍相比,这本书有意思得多。

比较真实吧。一些项目管理的入门书籍,说得很宽泛,有些还很文艺。但这这类型的书只要一本就够了。而这本书会介绍比较真实的"死亡之旅"的情况。对工作也很有帮助。很多内容,会道...

這首先是一本教讀者審時度勢的書。對於一個死亡之旅的項目,如何去判定?看項目發起人,項目發起的背後真正原因。遭遇這樣的項目時,是戰還是離? "具體情況具體分析",看你的上司是誰,是一個什麼樣的人,這是一什麼樣的項目,神風特攻隊?自殺還是醜陋的?還是?決定留下來...

最近很流行美国大学的哲学课程,死亡啦,幸福啦,在书店乍一看到,还以为是这一类的书呢。《死亡之旅》并不是讲那些终极问题的,而是把它落实到具体的生活中,就是那些令人抓狂的项目及其管理上。 软件开发项目是越来越多了,"死亡之旅"类型的项目也愈发的多起来了。死亡之…

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