

Project Disasters



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This book examines the causes of project failures and what can be learnt from them. It focuses on risk management - identifying risks and strategies to deal with them; how to support and lead project teams when things go wrong; how to turn a disaster into something positive and, importantly, guidance on what not to do. The emphasis is on learning lessons from mistakes that have occurred within previous projects, thus helping to avoid future disasters. Using a wide variety of real-world examples, the book looks at what those involved in the projects did after the event and how effective or otherwise this was in improving the outcome. Cases include: The Apollo 13 moon mission; Coca-Cola Dasani water; the Millennium Dome; the Millennium Bridge; the Channel Tunnel; the Beagle 2 Space Probe; and many more.

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