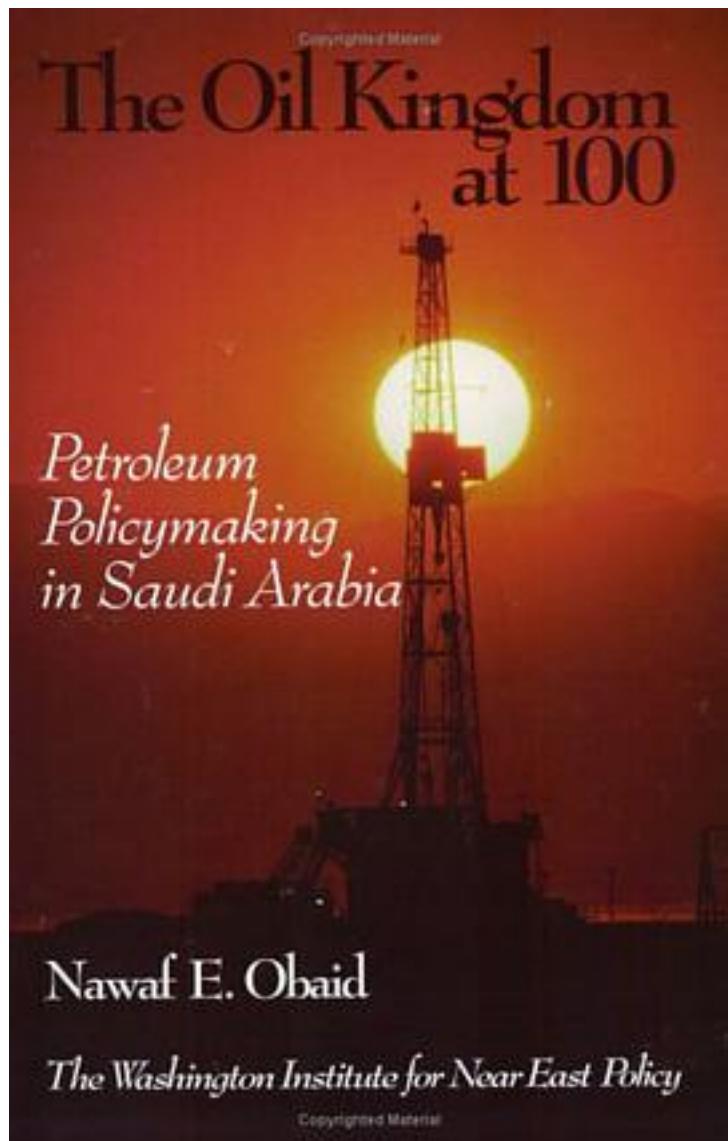


# The Oil Kingdom at 100



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著者:Obaid, Nawaf E.

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Oil prices are now at their highest level in a decade, and with one-fourth of the world's reserves, Saudi Arabia is the world's largest oil exporter. The United States, by far the world's largest petroleum importer, would do well to understand how the kingdom makes its petroleum policies and influences international production. Yet, Saudi Arabia is not an easy society to understand. How the Kingdom functions can appear murky even to the informed outsider. The Oil Kingdom at 100, a detailed analysis of Saudi petroleum policymaking, should go far to clear up any Western misconceptions. It argues that petroleum provides a lens through which Saudi policy as a whole can be better understood, and that decision making about petroleum is becoming more formal, professional, and bureaucratic; rather than based on personal influences and whims. The trends identified are a mixed blessing from the perspective of U.S. interests. On the one hand, more assertive and nationalist Saudi policies may well run counter to U.S. policies. On the other hand, it is also likely that better Saudi governance will make for a more prosperous and stable kingdom, effectively eliminating the risk of political unrest that could bring to power radical Islamists of the Osama bin Laden ilk. A more open Saudi Arabia, more comfortable with foreign investment in crucial fields like petroleum and electricity, is better not only for American business, but also for people-to-people relations between two quite different cultures.

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