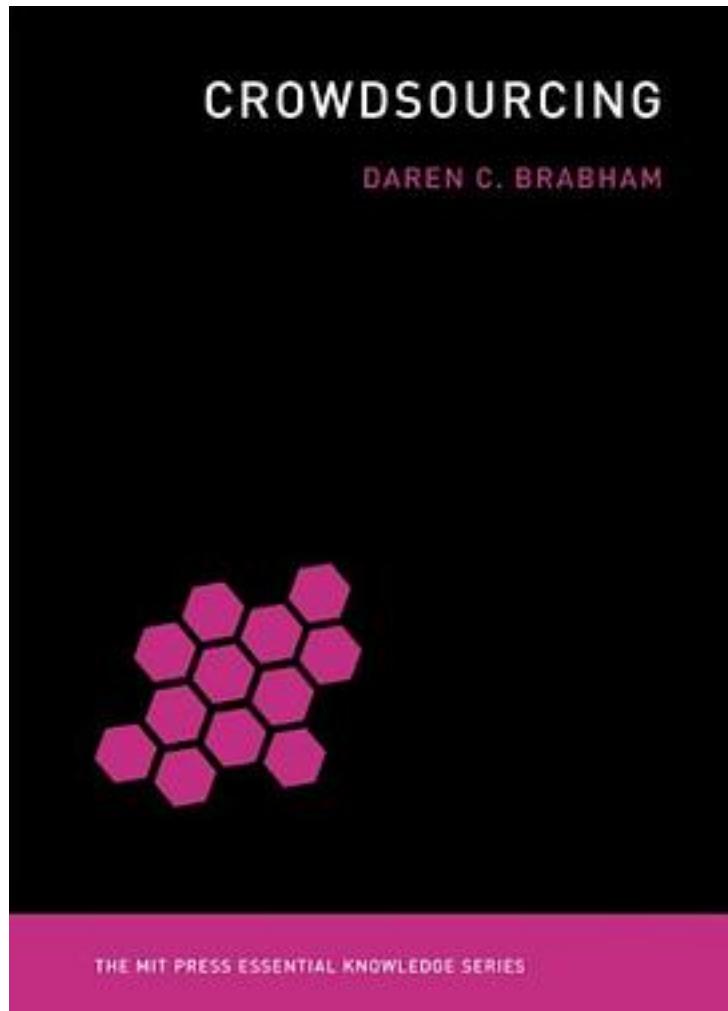


# Crowdsourcing



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著者:Jeff Howe

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“The amount of knowledge and talent dispersed among the human race has always

outstripped our capacity to harness it. Crowdsourcing corrects that—but in doing so, it also unleashes the forces of creative destruction.”

—From Crowdsourcing

First identified by journalist Jeff Howe in a June 2006 *Wired* article, “crowdsourcing” describes the process by which the power of the many can be leveraged to accomplish feats that were once the province of the specialized few. Howe reveals that the crowd is more than wise—it’s talented, creative, and stunningly productive. Crowdsourcing activates the transformative power of today’s technology, liberating the latent potential within us all. It’s a perfect meritocracy, where age, gender, race, education, and job history no longer matter; the quality of work is all that counts; and every field is open to people of every imaginable background. If you can perform the service, design the product, or solve the problem, you’ve got the job.

But crowdsourcing has also triggered a dramatic shift in the way work is organized, talent is employed, research is conducted, and products are made and marketed. As the crowd comes to supplant traditional forms of labor, pain and disruption are inevitable.

Jeff Howe delves into both the positive and negative consequences of this intriguing phenomenon. Through extensive reporting from the front lines of this revolution, he employs a brilliant array of stories to look at the economic, cultural, business, and political implications of crowdsourcing. How were a bunch of part-time dabblers in finance able to help an investment company consistently beat the market? Why does Procter & Gamble repeatedly call on enthusiastic amateurs to solve scientific and technical challenges? How can companies as diverse as iStockphoto and Threadless employ just a handful of people, yet generate millions of dollars in revenue every year? The answers lie within these pages.

The blueprint for crowdsourcing originated from a handful of computer programmers who showed that a community of like-minded peers could create better products than a corporate behemoth like Microsoft. Jeff Howe tracks the amazing migration of this new model of production, showing the potential of the Internet to create human networks that can divvy up and make quick work of otherwise overwhelming tasks. One of the most intriguing ideas of Crowdsourcing is that the knowledge to solve intractable problems—a cure for cancer, for instance—may already exist within the warp and weave of this infinite and, as yet, largely untapped resource. But first, Howe proposes, we need to banish preconceived notions of how such problems are solved.

The very concept of crowdsourcing stands at odds with centuries of practice. Yet, for the digital natives soon to enter the workforce, the technologies and principles behind crowdsourcing are perfectly intuitive. This generation collaborates, shares, remixes, and creates with a fluency and ease the rest of us can hardly understand. Crowdsourcing, just now starting to emerge, will in a short time simply be the way things are done.

作者介绍:

Jeff Howe is a contributing editor at *Wired Magazine*, where he covers the media and entertainment industry, among other subjects. In June of 2006 he published "The Rise of Crowdsourcing" in *Wired*. He has continued to cover the phenomenon in his blog, [crowdsourcing.com](http://crowdsourcing.com), and published a book on the subject for Crown Books in

September 2008. Before coming to Wired he was a senior editor at Inside.com and a writer at the Village Voice. In his fifteen years as a journalist he has traveled around the world working on stories ranging from the impending water crisis in Central Asia to the implications of gene patenting. He has written for Time Magazine, U.S. News & World Report, The Washington Post, Mother Jones and numerous other publications. He lives in Brooklyn with his wife, Alysia Abbott, their daughter Annabel Rose and son Phineas and a miniature black lab named Clementine.

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评论

讓我想起經濟學的兩個理論，劣幣逐良幣和檸檬市場。在Crowdsourcing都是技術過硬或奇思妙想或是能以極低成本完成稍差作品的業余者，需要高投入的專業人士該如何應對，也是個頭痛的問題呀。三個臭皮匠頂個諸葛亮，尤其是有網絡，什么地方的臭皮匠

，甚至是諸葛亮，都能聚在一起了。

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Even though it was written almost 5 years ago. It is still very very relevant.

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mediocre survey book.

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