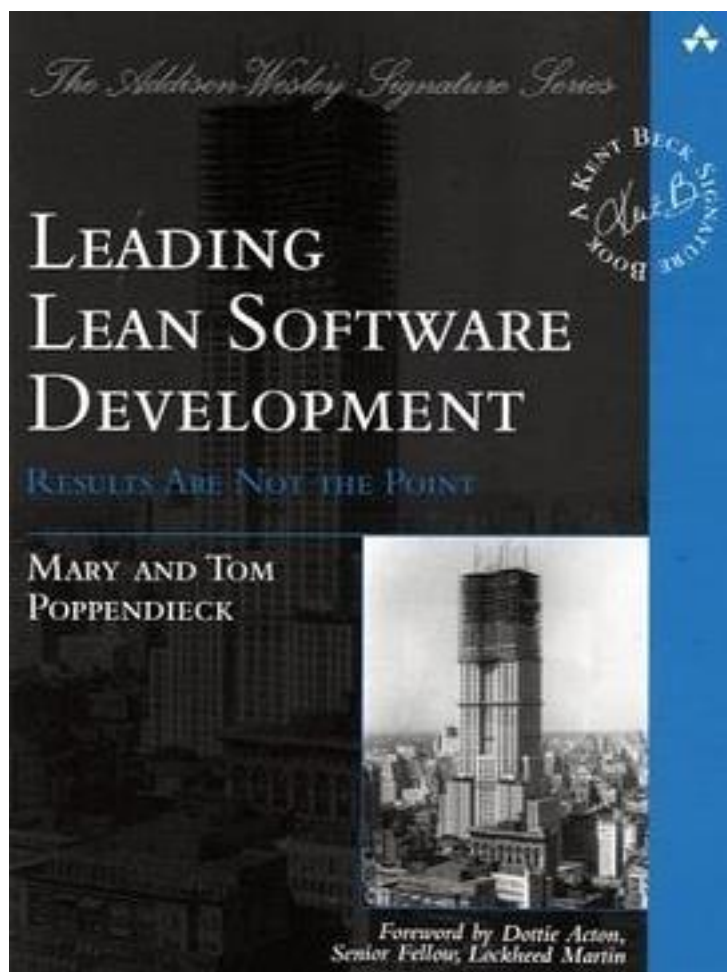


Leading Lean Software Development



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著者:Mary Poppendieck

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Building on their breakthrough bestsellers *Lean Software Development* and *Implementing Lean Software Development*, Mary and Tom Poppendieck's latest book

shows software leaders and team members exactly how to drive high-value change throughout a software organization--and make it stick. They go far beyond generic implementation guidelines, demonstrating exactly how to make lean work in real projects, environments, and companies. The Poppendiecks organize this book around the crucial concept of frames, the unspoken mental constructs that shape our perspectives and control our behavior in ways we rarely notice. For software leaders and team members, some frames lead to long-term failure, while others offer a strong foundation for success. Drawing on decades of experience, the authors present twenty-four frames that offer a coherent, complete framework for leading lean software development. You'll discover powerful new ways to act as competency leader, product champion, improvement mentor, front-line leader, and even visionary.

- * Systems thinking: focusing on customers, bringing predictability to demand, and revamping policies that cause inefficiency
- * Technical excellence: implementing low-dependency architectures, TDD, and evolutionary development processes, and promoting deeper developer expertise
- * Reliable delivery: managing your biggest risks more effectively, and optimizing both workflow and schedules
- * Relentless improvement: seeing problems, solving problems, sharing the knowledge
- * Great people: finding and growing professionals with purpose, passion, persistence, and pride
- * Aligned leaders: getting your entire leadership team on the same page

From the world's number one experts in Lean software development, *Leading Lean Software Development* will be indispensable to everyone who wants to transform the promise of lean into reality--in enterprise IT and software companies alike.

作者介绍:

Mary

Poppendieck领导多个团队实现了不同的解决方案，领域包括从企业供应链管理到数字媒体。她是Poppendieck LLC的总裁，该公司擅长将精益技术应用于软件开发。

Tom

Poppendieck是一名企业分析师、架构师和敏捷过程培训师，目前帮助一些组织机构在软件开发过程中应用精益原则和工具。

Poppendieck夫妇也是《Lean Software Development》（该书获得2004年Jolt软件开发生产力大奖）和《Implementing Lean Software Development》的作者。

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标签

Lean

敏捷

软件工程

项目管理

计算机

敏捷开发

评论

理念(principle)层面的阐述，还需要结合国内、公司的开发模式实际来改造和完善。

精益软件开发必读

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书评

第一章 系统思考 关注客户 系统能力
列出一个远景，让组织内的每个人都清楚地知道，组织机构要想现在和未来获得成功，都需要做些什么。这样每个人努力自底向上的建设比自顶向下的命令在最终效果上要好很多。 不要设置目标 相比较却不与利益挂钩，防止互相破坏 端到端的流程 ...

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