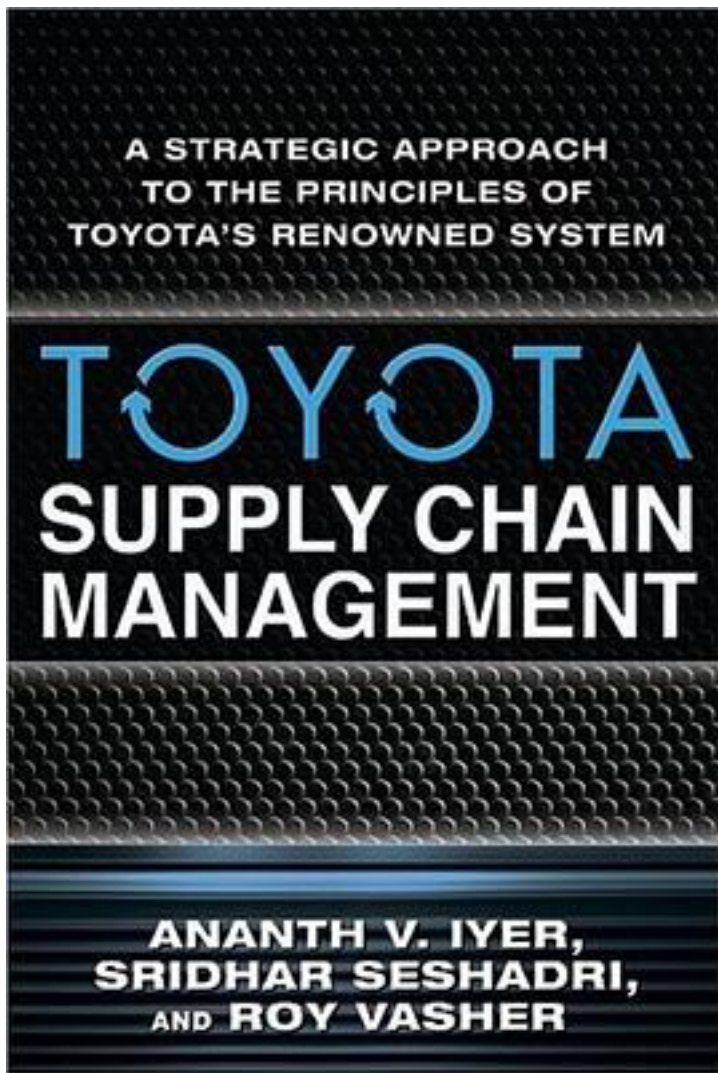


Toyota's Supply Chain Management



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The Toyota Production System is the benchmark used throughout the world for "lean" thinking. Now you can model your own processes after those of the company that "wrote the book on supply chain management." Written by two experts on the subject, along with a former Toyota senior executive, this book details the most celebrated supply chain operation in the world to help you form an integrated, synchronized system that will be the envy of your industry. You will find key insight into the logic behind every point of Toyota's supply chain, along with both the tactics and strategies you can use to build an outstanding system of your own. Toyota Supply Chain Management explains how to achieve balance and efficiency by focusing on: Variety: Determine your variety of offerings based on operational efficiency and market demand Velocity: Maintain a steady flow through all processes of the supply chain Variability: Manage inconsistencies carefully to reduce cost and improve quality Visibility: Ensure the transparency of all processes to enable continuous learning and improvement The authors provide valuable insider tips and offer hands-on guidance for improving production and operations in a variety of industries, including health care, insurance, banking, credit processing, and retailing. With careful attention paid to every aspect of the subject—from principles and theories to operations and best practices—Toyota Supply Chain Management is the most comprehensive, insightful guide to forging a world-class supply chain system.

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书评

v4L原则 Variety（差异性）—产品品种需要仔细挑选，平衡市场需要和生产效率。
Velocity（速度性）—供应链流动的速度。它体现在整个供应链的所有流程之中。把重点放在稳定整个系统，需要保证容量计划与整个供应链保持同步。
Variability（变化性）—供应链流程中订单和运输的...

本身不是做供应链的，所以读起来有很多难懂的地方。初级供应链管理者阅读应该也很难，因为除了工艺，公司运营最难的就是供应链了，它包含了企业运营的全过程。摘取讨论其中部分观点如下。 1.
其中比较吸引我的观点是：丰田业绩衡量取决于两个同样重要的因素：对过程的考虑及取...

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