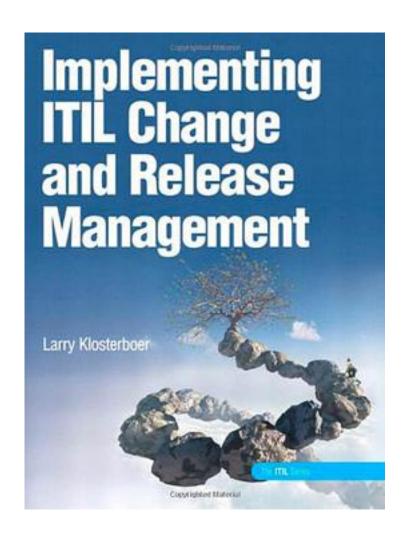
## Implementing ITIL Change and Release Management



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The Business-Focused, Best-Practice Guide to Succeeding with ITIL Change and

Release Management ITIL(R) (Information Technology Infrastructure Library(R)) can help organizations streamline and integrate their operations, dramatically improving efficiency and delivering greater business value. For the first time, there's a comprehensive best-practice guide to succeeding with two of the most crucial and challenging parts of ITIL: change and release management. Leading IBM(R) ITIL expert and author Larry Klosterboer shares solid expertise gained from real implementations across multiple industries. He helps you decide where to invest, avoid ITIL pitfalls, and build successful, long-term processes that deliver real return on investment. You'll find detailed guidance on each process, integrated into a comprehensive roadmap for planning, implementation, and operation-a roadmap available nowhere else. Klosterboer offers in-depth coverage of the crucial issues every implementer will face, including make-or-break challenges most consultants can't or won't talk about. For example, he demonstrates how to set a reasonable project scope, migrate data, execute successful pilot programs, and continually improve quality once ITIL practices are in place. This book's practical insights will be invaluable to every IT executive, professional, and user who wants to bring their current change and release practices in line with ITIL-and transform them from a source of frustration into a source of value. Coverage includes \* Discovering and managing your change and release management requirements \* Identifying the resources you'll need to succeed \* Building comprehensive schedules for executing change/release management projects \* Moving from planning to real-world implementation \* Choosing the right tools-or modifying the tools you've already invested in \* Using change/release management to facilitate auditing and ensure compliance \* Leveraging the full business benefits of mature change/release management processes Covers ITIL version 3 Acknowledgments xv About the Author xvi Part I: Planning 1 Chapter 1: Change and Release Management: Better Together 3 Chapter 2: Discovering and Managing Requirements 13 Chapter 3: Defining Change and Release Management Processes 27 Chapter 4: Building Logical Work Flows 41 Chapter 5: Completing the Implementation Plan 51 Part II: Implementing 65 Chapter 6: Choosing the Tools 67 Chapter 7: Migrating or Consolidating Data 85 Chapter 8: Bringing the Process to Life 97 Chapter 9: Choosing and Running a Pilot 109 Chapter 10: Moving from Pilot to Production 121 Part III: Operational Issues 133 Chapter 11: The Forward Schedule of Change 135 Chapter 12: Building the Definitive Media Library 143 Chapter 13: Defining Release Packages 153 Chapter 14: Auditing and Compliance Management 163 Part IV: Reaping the Benefits 173 Chapter 15: Business Impact Analysis 175 Chapter 16: Reports and Service Levels 185 Chapter 17: Linking to Other Processes 199 Index 209

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